



Annual Report

2019



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**Mr Abdelkader
AMARA**

Minister of Equipment, Transport, Logistics
and Water.

Chairman of the Board
of Directors

Word from the Chairman of the Board of Directors

Morocco's ports, a key link in the supply chain of foreign trade, constitute an important lever for economic and social development at national, regional and local levels. Their performance is a prerequisite for national economy competitiveness. Morocco's ports participate significantly in the economic prosperity and consolidate kingdom's position in the international scale. Therefore, the primary interest is to improve the port equipment and to promote the best management and operation practices for activities and terminals.

Indeed, the port sector continues to accumulate success over years. This obviously involves strengthening the offer through an investment policy rallying both the concern to serve foreign trade, the need to place ports as a vector of development at national and regional level and the imperative to support the socioeconomic changes in the Kingdom.

The sector is also demonstrating permanent regulatory agility through the capacity of National Ports Agency as the regulator in terms of innovation and process reengineering, infrastructure placement, performance monitoring and projects implementation.

The innovative initiatives advocated by the Agency at all levels are in perfect alignment with the strategic orientations adopted by its Board and in perfect harmony with the vision of the Ministry of Equipment, Transport, Logistics and Water.

In this context, we insist on integrating Research and Development programs in all strategies and we are considering the added value of the innovation process introduced and managed by the Agency to the sustainability of an integrated and efficient logistics chain serving Moroccan foreign trade.

With a view to anchoring values linked to innovation and R&D in the port sector, the 2019 annual report makes it as a central theme.

We wish you compelling reading



**Mrs Nadia
LARAKI**

General Manager

Word from the General Manager

The global decompartmentalization of markets has boosted competition between ports, port areas and places. In this regard, port attractiveness depends on the quality and the capacity of the tool for receiving and processing ships and goods, but also on the performance of the network of actors involved in the port transit chain. This chain must perform the best offer in terms of quality of services, processing times and cost of transit.

In this context, the roles and skills of the sector regulator have evolved. This is already perceived as the unifier of efforts, the instigator of good practices and the main promoter of ports.

Taking into consideration of this changes of responsibilities, the National Ports Agency has proclaimed itself, since its creation, as an innovative regulator trying to ensure the convergence of the interests of the port community around structuring projects with high added value for Moroccan foreign trade.

In this sense, 2019 stood out the continuation of the anchoring of "soft practices" of the Agency's strategic vision, in particular through the gradual implementation of the Corporate Social Responsibility approach and the " Smart Port « program. In addition, the Agency has started a sectoral reflection around themes relating to innovation.

As this is a community approach aimed at the synergy of the efforts of various actors involved or concerned by the port value chain, we believe that it will ultimately lead to the control of costs and risks related to research and development.

In this context, the challenges are multiple such as the adoption of innovative solutions to increase the performance and logistical fluidity of foreign trade, the promotion of sustainable development and the protection of the environment, safety, security and compliance and continuity of the ports's services.

With a primary focus on innovation in the port sector, we make it the main theme of the 2019 annual report.

We wish you compelling reading !

National Ports Agency

The Agency's main missions are:

- Developing, maintaining and modernising ports;
- Optimising the use of the port equipment by improving the ports' competitiveness and simplifying procedures as well as organization and operating modes.
- Ensuring the respect of free Competition in the operation of port activities ;
- Managing authorizations and concessions;
- Monitoring the enforcement of the 15-02 Law provisions and the related articles for its enforcement ;
- Ensuring compliance with port safety, operation and management regulations in force ;

Strategic priorities :

- To continue achieving major port projects;
- To preserve the ports heritage;
- To contribute to the implementation of the national strategy of logistics competitiveness;
- To simplify and facilitate port transit procedures;
- To continue implementing port the reform subject to the Law No. 15-02;
- To regulate port activities and operators;
- To improve the port sector competitiveness;
- To enforce the law security and protect the environment inside the ports.

The Agency is administered by a Board of Directors that has all the powers and authorities necessary to fulfill its mission. In this regard, the Board

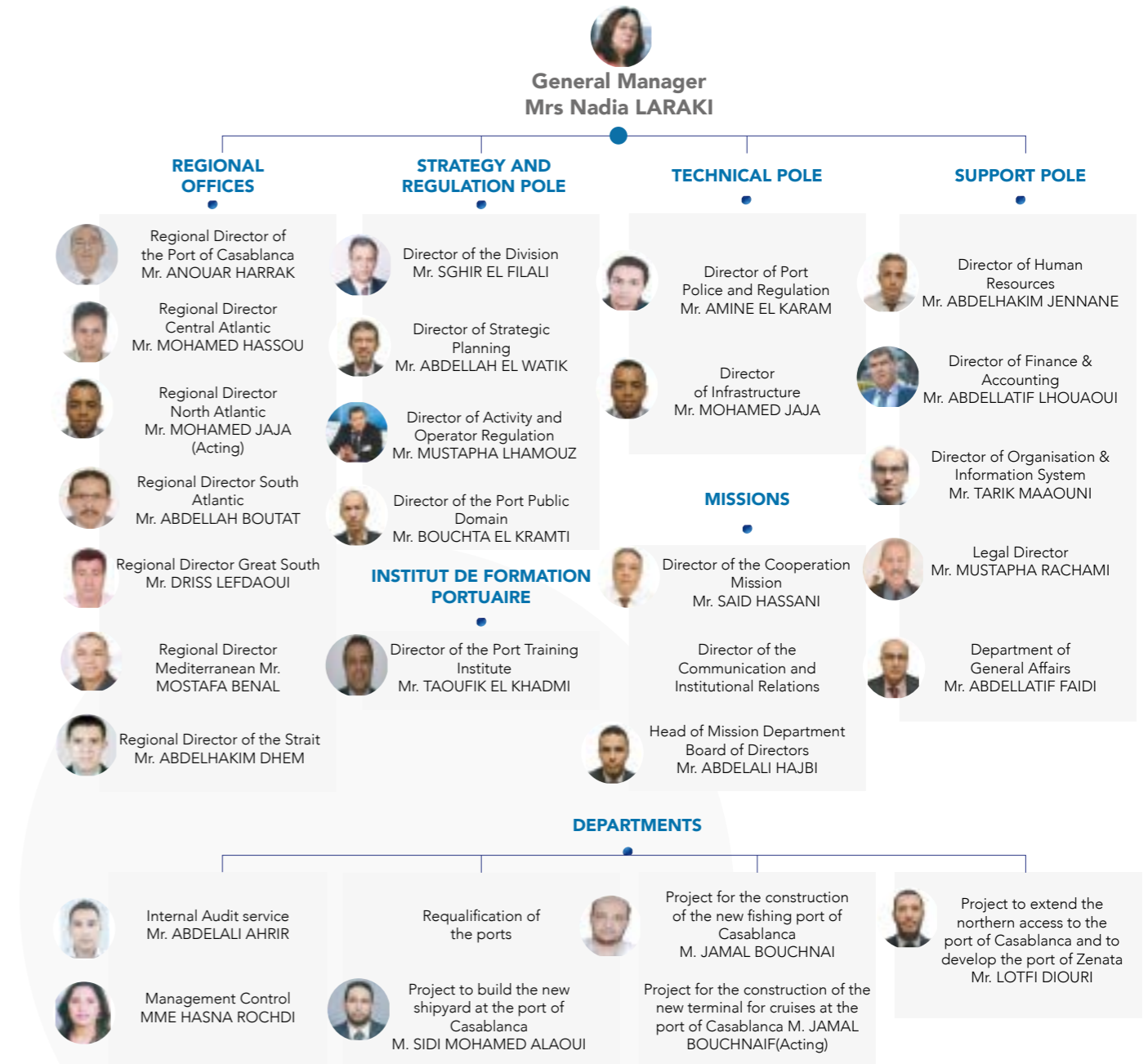
- Defines the Agency's general policy and determines the budget and funding arrangements for its activities;
- Sets port fees, duties and tariffs;
- Approves concession agreements relating to port management and operations;
- Reviews operating regulations and port development plans prior to their approval.
- The Agency board meets at least twice a year to approve the summary statements for the previous financial year as well as setting the work schedule and budget for the following fiscal

Chaired by the Minister of Equipment, Transport, Logistics and Water, the Board is composed of:

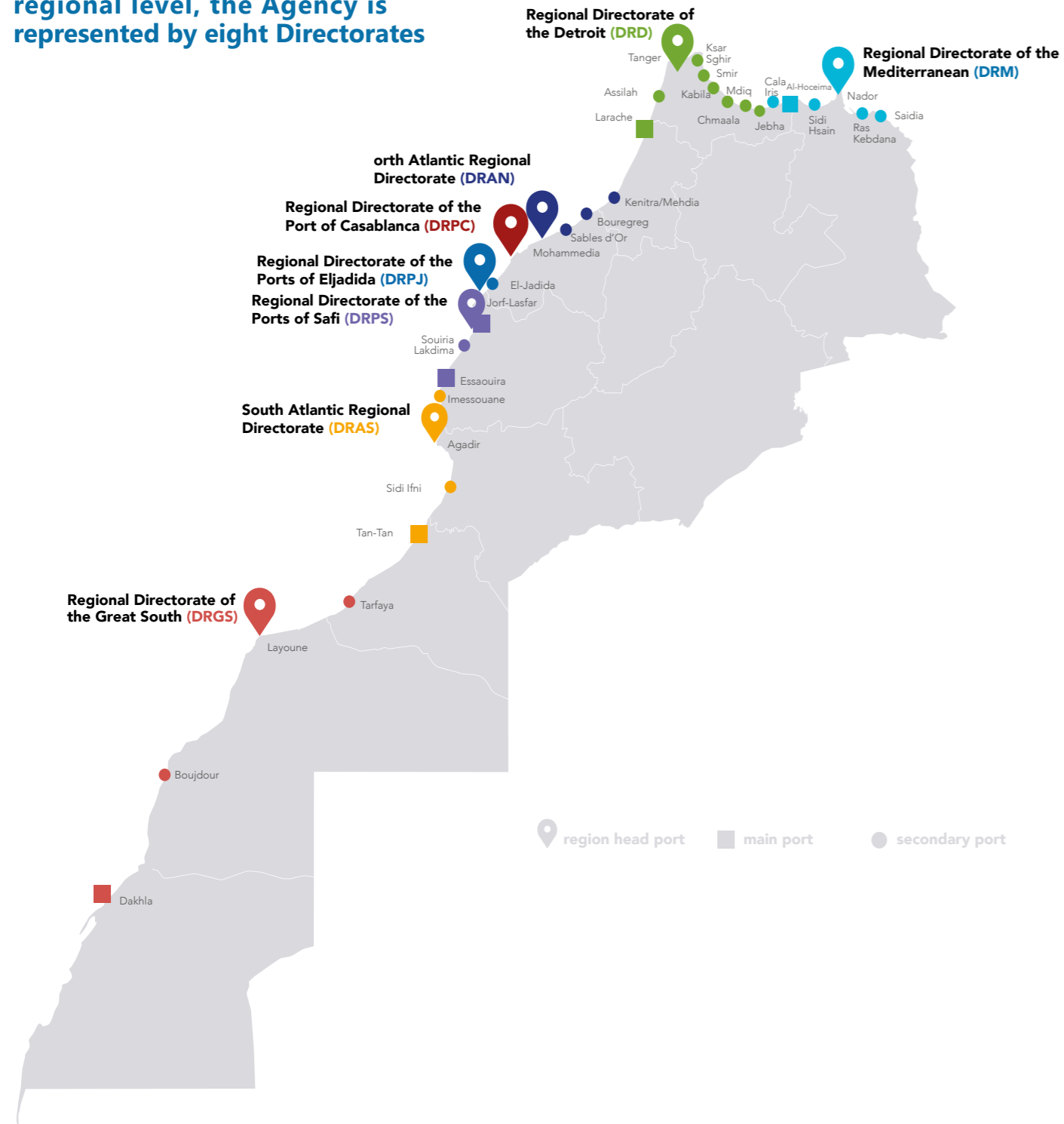
- Government Representatives;
- Representatives of professional chambers and federations; Staff representatives;
- Four persons appointed for a one-time renewable term of three years.
- It can decide the creation of any committee and design its powers, structure, and operation mode.
- Currently, two committees are operational:
- The Strategy and Investment Committee chaired by the Secretary General of the Ministry of Equipment, Transport, Logistics and Water;
- The Audit Committee chaired by the representative of the Directorate of Public Companies and Privatization (DEPP/MEF).

The Agency is managed by its General Manager, who holds all the powers and prerogatives necessary to this end

Organizational chart 2019



National Representation At the regional level, the Agency is represented by eight Directorates



50,8 km
of docks

34
managed ports

60,4 km
of protection works

28
port concession agreements

88
Million Tonnes
+ 3,2%*

236
authorizations to operate
port activities

Turnover MAD
1,85
Billion
+ 4,1%*

Value added MAD
1,17
Billion
+ 8,5%*

Workforce 910
including **23%** of women
+ **1** points*

*Compared to 2018

• Main Highlights

2019

40th session of the UAPNA Council held in Tunis

The Union of Port Administrations of North Africa, chaired by Morocco in the person of Mrs. Nadia LARAKI, General Manager of the National Ports Agency, held, on March 18 and 19, 2019, the fortieth session of its Council in Tunis. The opening session of this session was chaired by Mr. El Sassi HAMMAMI, Secretary General of the Tunisian Ministry of Transport.

In parallel to this meeting, a colloquium was organized under the theme: «Digitization of commercial ports, challenge of the present future» and presentations were made on this subject by representatives of member countries.



ANP and Masen initiate the energy transition of ports

The General Manager of the ANP and the Chief Executive Officer of Masen signed a framework partnership agreement in Rabat on the energy transition of port areas managed by the ANP.

In perfect alignment with the Agency's CSR approach, this partnership constitutes a first milestone towards addressing energy issues in ports.

The ambition of the ANP is to take advantage of Masen's expertise to optimize energy use in ports by promoting, whenever possible, the use of renewable energies and clean technologies.



Election of the ANP to the AIVP Board

On June 6, 2019 in Riga, Latvia, the International Association of Cities and Ports (AIVP), of which the ANP is a member, held its Annual General Assembly to approve its program of activities, its budgets, as well as to elect the new Association Board.

The ANP was elected as Board member from the «Port Authorities» college. This Riga meeting was also an opportunity for the signing, by the ANP, of the AIVP 2030 Agenda.

Re-election of Morocco to the IMO Council

Morocco was re-elected for a new term as a member of the Council of the International Maritime Organization (IMO), following the elections which took place within the framework of the 31st Ordinary Session of the IMO Assembly which was held from November 25 to December 4, 2019 in London.

This re-election is a sign of the confidence from the international maritime community and a recognition of the efforts made by Morocco to sustain maritime safety and security, and to prevent of the marine environment risks.



Innovative mechanism for the refinancing of the New Port of Safi

The provisions relating to innovative financing mechanisms provided for by the 2019 finance law have been implemented to establish a refinancing plan for the New Port of Safi. To this end, several scenarios and arrangements were studied by a commission made up of the ANP and the technical and financial supervisory services.

The chosen option constitutes a qualitative change in terms of understanding the regulatory provisions. It provides for a fundraising by the Agency of 2.4 billion dirhams, returned to the State in the form of a contribution to the financing of this port.

In return, the State contributes to the capital of the ANP by an amount of 5 billion dirhams, corresponding to the economic value of this port which is recorded in the balance sheet of the Agency.

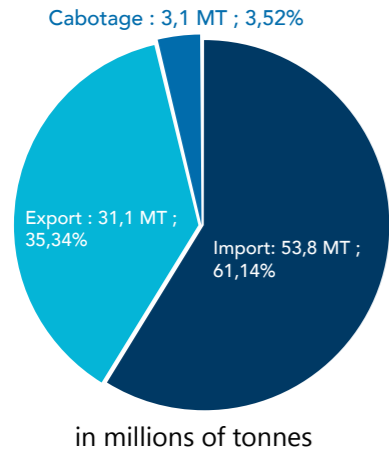


Acceleration of the process of dematerialization of port formalities

- The actions carried out in 2019 concern in particular:
- The elimination, for all schemes, of the physical filing of the detailed declaration and its attached documents from January 1st, 2019 ;
 - The end of the transitional period of physical presentation of the notice of arrival and the verified gross mass ;
 - Effective start of the electronic appointment-making system via the Portnet singlewindow for the removal of full containers imported at the port of Casablanca after a transitory period of support ;
 - The dematerialization of the berthing request.

Ports activity in 2019

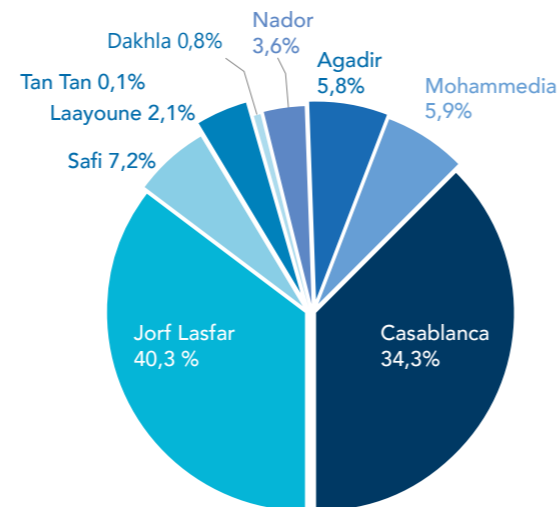
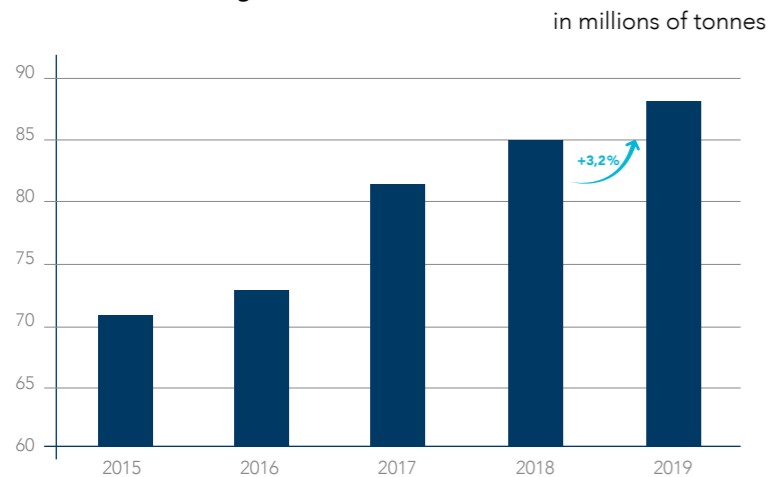
Traffics of ports managed by the ANP by type of flow 2019



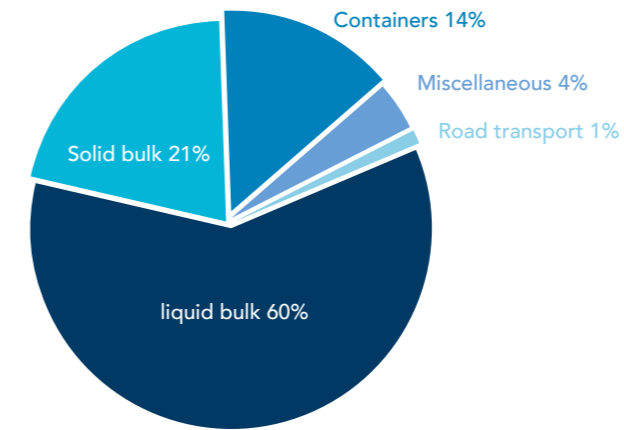
Distribution of trade traffic of ports managed by the ANP for 2019 (tonnes)

Ports	Import	Export	Cabotage	Total	Weight %
Nador	1 882 364	1 097 599	197 609	3 177 572	3,6%
Mohammedia	4 713 304	31 353	418 506	5 163 163	5,9%
Casablanca	17 171 578	11 124 834	1 858 676	30 155 088	34,3%
Jorf Lasfar	23 652 419	11 452 206	383 586	35 488 211	40,3%
Safi	2 351 723	3 994 623	7 203	6 353 549	7,2%
Agadir	2 811 785	2 042 273	221 620	5 075 678	5,8%
Tan tan	41 228	26 821	0	68 049	0,1%
Laayoune	478 261	1 328 712	38 721	1 845 694	2,1%
Dakhla	661 648	0	17 083	678 731	0,8%
Total	53 764 310	31 098 421	3 143 004	88 005 735	100,0%

Evolution of the global traffic 2015-2019



Traffic per packaging mode



Specific traffic



Passengers
2 350 269



Cruise passengers
194 605



TIR
16 724

Smart gate App

SMART GATE is part of the strengthening of solutions and service offers that meet the needs and the activities of port customers. The main objective of this App is to identify and manage the accesses of goods passing through ports for import and export.

Access to ports has been strengthened through procedures and documents to ensure better security within ports and at terminals.

SMART GATE aims to automate the checks carried out by the port authority at the port access level.

The main challenges of the **SMART GATE** solution are:

- Reinforcement of port security;
- Assurance of the traceability of the goods inside the ports;
- performance of better organization of terminals;
- Reduction of logistics costs.



Regulation of port's activities

The Law 5-02 entrusted the Agency with the task of regulating the seaport sector. Under this law and in its capacity of the Regulatory Authority, the Agency ensures compliance with regulatory provisions, the proper functioning of the sector and creates conditions which promote the competitiveness in the port sector for the benefit of the Moroccan foreign trade.

In this context, the Agency has set up its policy of regulating the national port sector that is based on an innovative approach, henceforth supporting different port actors to improve their services in relation to the provisions of the law 15-02. The reinforcement of the operational regulation through the reengineering of the different port processes aims at optimizing the physical and informational processes related to the port transit and continuing the implementation of community projects with high added value, such as the Port Competitiveness Observatory which monitors the performance commitments of the various operators.

Promoting the bases of effective regulation, and in order to ensure transparency of market practices, the Agency aims to improve the competitiveness of the port

The ways of exercising the ports activities by the end of 2019

NATURE OF CONCESSION	2019
Concession for the operation of multi-user terminals in commercial ports	7
Concession for the operation of terminals for own account in commercial ports	6
Concession for the management of marinas	5
Concession for handling	5
Concession for the operation of shipyards	5

The results since the creation of the Agency are more than comforting. A new culture of port managing ports services has been developed. The Agency manages a portfolio of 28 concessions for specialized terminals, activities and ports. The structure of these concessions is as the following :

For the year 2019, the actions carried out by the Agency in the area of concessions focused on :

- Support for the opening of the new port of Safi and the performance of the new refinancing mechanism for this port;
- The finalization of the reorganization of spaces of the port of Dakhla;
- Other important achievements converging on the consolidation of the operational regulatory system through the strengthening of tariff regulation, the promotion of exercise regimes ports and carrying out strategic studies.

REGIME	2019
Concessions	28
Autorisations	236
OTDP	3 197

At the operational level, at the end of 2018, shows 229 authorizations granted by ANP and whose breakdown by Region and type of activity is presented as follows:

Nature of authorization	Regions							Total
	DRD	DRM	DRAN	DRPC	DRAC	DRAS	DRGS	
Security guard services for ships	-	4	4	9	11	5	7	40
Security guard services of port excluding ships	-	4	3	6	12	8	4	37
Shiphandling	-	4	8	13	24	26	5	80
Bunkering	-	4	11	-	9	3	2	29
Hydrocarbon collection	5	4	1	-	9	-	8	27
Towing	-	-	1	2	2	-	-	5
Steering	-	-	-	1	-	-	-	1
Storage of various products	-	1	3	3	6	3	1	17
Total Authorities Granted	5	21	31	34	73	45	27	236

Continuation of the implementation of the port digital transformation roadmap :

- In 2019, new online services were launched via the PortNet single window (Waste Declaration, Manifesto, Docking Request, etc.).
- These new digitalized services contribute to the optimization of the stopover management process by improving the traceability of operations, anticipation and planning capacities and by simplifying the goods transit process.

Infrastructure development and maintenance

The final touches for the implementation of major projects at the Port of Casablanca

A new shipyard with a 9,000-ton capacity lifting platform



The new fishing port qualified as a flagship by professionals



A cruise terminal to boost the capacity for tourism in Casablanca



A community building to optimize space and promote the inclusive collaboration of the network of port stakeholders



Development, extension and reinforcement of infrastructures

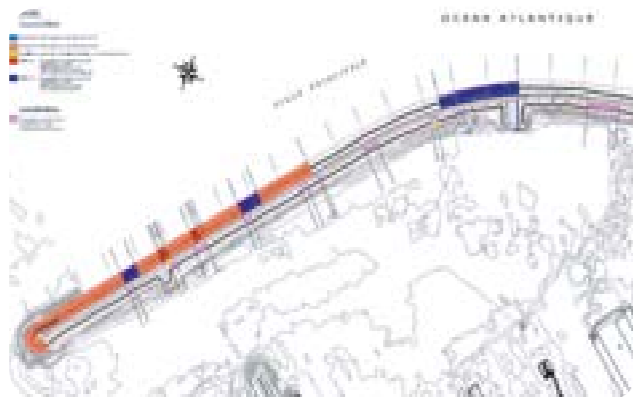
Reinforcement of the main sea wall and development of a multipurpose terminal at the port of Agadir



Deepening of the quays of the ferry terminal at the port of Nador



Reinforcement of the main breakwater of the port of Jorf Lasfar



Improving access routes to the port of Assilah



Reinforcement of the main breakwater and the berthing structures of the Smir marina port



Reinforcement of the southern breakwater of the port of Mehdia



Reinforcement of quays 01 and 02 at the port of Laayoune



Reinforcement of the main breakwater at the port of Safi



Development of the northern entrance to the port of Casablanca



Dredging and Devasing 2019

QUANTITIES OF DREDGING - 2019

PORTS	QUANTITY (M3)
LARACHE	48.000
MEHDIA	299.052
SKHIRATE	41.864
SAFI	60.354
SIDI IFNI	87.662
TAN TAN	173.066
TOTAL	709.998

QUANTITIES OF DEVASING - 2019

PORTS	QUANTITY (M3)
LARACHE	12.664
MEHDIA/KENITRA	26.000
AGADIR	33.421
TAN TAN	87.532
LAAYOUNE	94.211
TOTAL	253.828



Port police, safety, security and navigation assistance

The port enclosures constitute complex organizations in which diverse and varied activities coexist that can generate nuisances for the port and its facilities. Consequently, securing port places is a real challenge for the port authority, which is stepping up its efforts to provide these ports with logistics and legal and regulatory mechanisms in order to secure port places and the users of these infrastructures.

Indeed, the Agency pays particular attention to this aspect and adopts a concerted management approach with its various partners, both institutional and operational. A whole system is being undertaken by the Agency to be in alignment with its obligations under the provisions of Law 15-02.

Port police and navigation assistance

- The Agency continued, during 2019, the implementation of the quality management system at the level of the harbor master's offices. This year was characterized by the obtaining of the ISO 9001 version 2015 label for the harbor master's offices of Nador, Al Hoceima, Tan Tan, Laayoune and Dakhla ;
- In addition, the Agency continued to carry out actions to ensure and improve the safety of navigation in port areas, in particular through the acquisition and commissioning of VTS and VTMS in ports managed by the Agency and by strengthening the staff of the port authorities..



Safety

The Agency continued its process of renewing the declarations of compliance of ports and their facilities with the ISPS code and to carry out several actions aimed at improving port security, in particular :

- The renewal of the partnership framework between the ANP and CNESTEN on safety and security on radiation protection in the ports of Nador, Al Hoceima, Casablanca, Agadir, Laayoune and Dakhla ;
- The acquisition of three mobile scanners installed at the ports of Dakhla, Nador and Agadir and a relocatable scanner for the port of Casablanca ;
- Acquisition of safety equipment for the new ferry terminal in the port of Casablanca ;
- Coordination for the performance of safety exercises, in accordance with the provisions of the ISPS code and in collaboration with the various port stakeholders.

Security

In terms of safety, 2019 was marked by :

- The purchase of two "tri-fire extinguisher" trucks for the ports of Nador and Al Hoceima, in order to strengthen the intervention and rescue systems in these ports as part of the partnership with the Civil Protection;
- Carrying out security exercises in ports in accordance with port emergency plans «PUP»;
- Continuity of the implementation of a Safety Management System for the two new tugs assigned to the ports of Tan-Tan and Tarfaya.

AGENCY EQUIPMENT FOR SECURITY, SAFETY AND ENVIRONMENTAL PROTECTION

Equipements	Ports	Number
Vessel Traffic Management System (VTS)	Nador, Mohammedia, Casablanca, Jorf-Lasfar, Agadir, Laayoune	6
Scanner for inspection of containers and Ro-Ro	Nador, Al Hoceima, Casablanca, Agadir, Dakhla	10
X-ray safety device for screening hand luggage	Nador, Al Hoceima, Mohammedia, Casablanca, Agadir	15
Tri-extinguisher trucks for firefighting	Nador, Al Hoceima, Mohammedia, Casablanca, Jorf-Lasfar, Safi, Agadir, Tan-Tan, Laayoune, Dakhla, Mehdi	11
Ambulances Category B	Nador, Al Hoceima, Mohammedia, Casablanca, Jorf-Lasfar, Safi, Agadir, Tan-Tan, Laayoune, Dakhla	10
Port floating booms for pollution control	Nador, Al Hoceima, Mohammedia, Casablanca, Agadir	5800 m
Anti-pollution trawls	Nador, Mohammedia, Casablanca, Jorf-Lasfar, Safi, Agadir, Laayoune	31

Innovation is a sine qua non for the adoption of best practices in terms of Port police, safety, security and navigation assistance, in particular by :

- Continuation of the dematerialization of the process of ship calls, through the simplification of call management procedures, in order to facilitate the processing of ships from the announcement of the arrival of the ship to the unloading of containers via the filing of the manifest at the handling operator and the summary customs declaration.
- Continuing to modernize the security management tool in the ports « SMSûreté ».
- An Information System dedicated to the port conference: This involves the implementation of new services relating to the programming of ship berths via PORTNET in order to simplify and further streamline the exchange of data relating to stopovers.

Cooperation and openness to the Environment



January 8-10, 2019

Visit of a Senegalese delegation to the Autonomous Port of Dakar



June 25-27, 2019

Mission to India of an ANP delegation



June 26, 2019

Visit of a Spanish delegation from the port of Castellon to the port of Casablanca



September 24, 2019

Meeting at the ANP headquarters, of Her Excellency Madame Saffie Lowe Ceesary, Ambassador of the Republic of Gambia in Rabat with Mrs General Manager



September 25, 2019

Meeting of Mr. BRUNO DELSALLE, Director of Strategy and Advisor of Port Affairs and Ms. Corrine MONNET, Coordinator of the AIVP Network with Mrs General Manager



February 19, 2019

Meeting of the Morocco - Tunisia Mixed Commission



February 26-27, 2019

Participation in the XII Congress OF APLOP - The Association of Portuguese-speaking Ports, Maputo-Mozambique



April 4, 2019

Visit of an Omani delegation to the port of Casablanca



November 8, 2019

Signature of the memorandum of cooperation between the ANP and the Gambian Port Authority



November 1, 2019

Visit of a Chinese delegation to the port of Casablanca



December 9, 2019

Visit of an American delegation to the port of Dakhla



November 14-15, 2019

Participation of Mrs General Manager in the 12th Edition of the African Forum of FAI Infrastructures, Yaoundé, Cameroon

Morocco-Singapore Promises of a successful cooperation in port innovation

In addition to the training provided for the senior staff of the Agency, the General Manager carried out a work mission to the port of Singapore. The Agency aims, through this mission in Singapore, to forge partnerships with public and private actors in Singapore in various priority areas :

- cooperation in innovative technologies, research and development in the port sector ;
- training of executives and technicians in new skills ;
- partnerships with universities in Singapore in logistics, port and technology .



Training and development of skills

In the area of training and skills upgrading, the Agency attaches particular importance to strengthening the human capital of the port sector. In this sense, the Port Training Institute belonging to the Agency offers rich training, diversified and oriented towards new port and para-port skills, in particular through the simulation center and with the help of various modules covering a wide range of port and para-port professions.

With regard to the Agency's human capital, it is the focal actor for achievements and performance in all areas and is the primary lever for activating development programs. Hence the special attention given to career management, training and motivation policies.

Benchmarking with the Port of Singapore

In a context of accelerated development of the port sector of the Kingdom of Morocco, the Agency has reserved part of its 2019 training program, for the development of the skills, behavior and management of its executives, with exploratory visits to Singapore.

The ambition of this training program was to prepare the human capital of the Agency to face changes in the environment and to meet the challenges of globalization and digital transformation. The choice of Singapore constitutes, as such, a model of successful development among the most active and advanced ports and regions in the world.



IFP Activity 2019

2019	
Trained staff	684
Training days	2457

Trainee	Trained staff	Training days
staff	Training days	1413
National partners	234	957
International cooperation	11	87
TOTAL	684	2457

Achievements in 2019 for the benefit of International Cooperation

Partnership	Trained staff	Training days
Tunisian Company of Stevedoring and Handling «STAM»	6	45
Autonomous Port of Kribi «PAK» - Cameroon	2	20
Autonomous Port of Lomé «PAL» - Togo	3	22
TOTAL	11	87

Achievements 2019 by training areas

Areas	Trained staff	Training days
Port Engineering	115	247
Port Operations Management	305	1339
International transport logistics	81	405
Safety, Security & Environment	25	44
Office and Port Information Systems	74	241
Communication in the port environment	84	181
TOTAL	684	2457



Social Corporate Responsibility

Section	Action
Implementation of the CSR policy	<ul style="list-style-type: none"> Establishment of CSR Committees at the ports of Nador, Al Hoceima, Mohammedia and Jorf Lasfar. Start of the ISO 14001 Version 2015 certification process (Environmental management system) at the Ports of Nador, EL Hoceima, Mohammedia, Casablanca, Jorf Lasfar and Safi ; Kick-off of the regulatory watch and monitoring procedure on the AXONE tool (QHSE / SCR)
Strengthening of the Partnership with external organizations	<ul style="list-style-type: none"> The signing of an agreement between the ANP and MASEN: This partnership agreement aims to establish a general framework for collaboration between the two parties. It was signed on December 26, 2019 in Rabat. The objective of this agreement is to explore renewable energy production options with a view to supporting the energy transition of ports, sharing expertise and know-how in this field and enriching the development strategy of ports managed by the Agency. The Partnership related to sustainable development: The continuation of the partnership with the Mohammed VI Foundation for the Protection of the Environment, covering several environmental programs and actions initiated and managed by the Foundation, in particular : «Clean beaches» program: The Agency operates in the beaches of Essaouira, Baddouza (Province of Safi) and Sidi-Ifni. The actions undertaken in this context concern in particular (i) information, awareness and education about the environment, (ii) development and management of the beach and hygiene and (iii) safety and quality of bathing water. Le Programme « Compensation Volontaire Carbonne » : The “Voluntary Carbon Compensation” Program : The Agency contributes annually in the realization of actions of planting palm trees and trees for carbon sequestration, the acquisition and installation in rural schools of solar energy equipment and the organization of actions of awareness and information on topics related to the greenhouse effect, climate change and their impacts on sustainable development.
Environment Protection	<ul style="list-style-type: none"> Carrying out sampling campaigns and analyzing samples for the evaluation and periodic monitoring of the quality of water and sediments at the ports ; kick-off of a study to define the options to be undertaken to ensure sanitation in the ports of Mohammedia, Casablanca, Jorf Lasfar, Safi and Agadir; The performance of accidental spill simulation exercises in port basins ; Improvement and development of green spaces ; Permanent cleaning of port basins.
Renewable Energies and Energy Efficiency	<ul style="list-style-type: none"> The installation of photovoltaic lighting in certain ports of the ANP. The start of a study to reassess the energy balance of ports under the ANP: The objectives of this study are: <ul style="list-style-type: none"> The reassessment of the needs of the ports for electrical energy ; Evaluation of the mode of management of the electricity network ; The study on the integration of renewable energy sources and new technologies relating to public lighting network.
Gender approach	<ul style="list-style-type: none"> Women represent 23% of the Agency's workforce (+1 point compared to 2018) ; 22.5% of positions of responsibility are held by women ; Access to certain trades formerly classified as «male»: 12 women occupy the position of port officer.

Commitment to the port community	<ul style="list-style-type: none"> Development of a space for taverns at the northern entrance to the port of Jorf Lasfar ; Celebration of World Environment Day at the port of Jorf Lasfar ; Development of the environmental challenges of the port of Jorf Lasfar as part of the SMART PORT INNOVATION process organized by the ANP ; Organization of environmental protection awareness days ; The development of new surfaces of green spaces and the improvement of the visual framework of the ports.
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Port of Jorf Lasfar :

The reorganization of the activity of the gargotiers at the northern entrance to the port of Jorf Lasfar by the development of a space in accordance with safety and health standards and the regulations in force.

Port of Jorf Lasfar :

SMART PORT INNOVATION Day was organized by the ANP under the theme: "Innovation in the port sector, a voluntary and inclusive approach".

This day was an opportunity to share the environmental challenges of the port of Jorf Lasfar with all stakeholders in the port sector.



Port of Safi :

Carrying out awareness-raising meetings on the preservation of the environment and a first aid exercise, in addition to a campaign to clean the fishing port and a demonstration of cleaning the seabed organized by professional divers.

Port of Mohammedia :

Organization of awareness sessions for cleaning teams.



Financial achievements 2019

In Millions of Dirhams

Turnover
1852,7 MDHS, +4,1%

Operating expenses
1747,9 MDHS, +4,1%

Without taking into account depreciation and amortization, these charges will show a decrease of 5.8%.

Added value
1167,4 MDHS,
+8,5%

Operating Profit
188,8 MDHS, -17%

Without depreciation and amortization, operating income will increase by 18.6% compared to 2018.

Net income
76,7 MDHS, -47,9%

Without depreciation and amortization, net income would increase by 12% compared to 2018

Cash-flow
476,9 MDHS,
+31,3%

Budget achievement 2019
74,4%

or the equivalent of 961,6 MDHS

The innovative refinancing mechanism of the new port of safi (NPS)

Framework for carrying out the operation: Data relating to innovative financing mechanisms provided for under the 2019 finance law

- As part of the implementation of the provisions relating to innovative financing mechanisms provided for by the finance law for the 2019 budget year, the New Port of Safi project was the subject, as a pilot project, of a conventional framework to ensure its refinancing.

This framework was put into practice on December 12, 2019 following the signing of the State-ANP agreement, focusing in particular on the following points:

- Contribution by the State to the endowment fund of the ANP in the amount of 5 billion DHS corresponding to the operating right of this port recorded in the assets of the Agency's balance sheet in the form of a non corporeal fixed asset.
- The mobilization by the ANP on December 16, 2019 of an amount of 2.4 billion Dirhams in the form of a bond loan with private placement.
- The payment by the ANP of 2.4 billion dirhams to the State in the form of a contribution to the refinancing of the said port.
- The guarantee by the State of the fiscal neutrality of all the flows induced by this operation.



BALANCE sheet - assets

ASSETS		2018	2.019	2.018	2.019	20018
			GROSS	DEPRECIATION AND	NET	
F I X E D	CAPITALISED EXPENSES	(A)	-	-	-	-
	.Preliminary expenses					
	.Prepaid expenses to be amortized over several years					
	.Bond discounts					
	INTANGIBLE ASSETS	(B)	5.028.633.559,71	28.731.321,76	4.999.902.237,95	8.382.139,96
	.Research & Development costs					
	.Patents, brands, rights and other similar assets					
	.Goodwill					
	.Other intangible assets		5.028.633.559,71	28.731.321,76	4.999.902.237,95	8.382.139,96
	TANGIBLE ASSETS	(C)	9.605.957.145,52	1.783.307.653,33	7.822.649.492,19	6.658.466.650,76
.Land		12.765.333,01	-	12.765.333,01	12.765.333,01	
.Buildings		4.936.122.556,89	1.248.693.405,85	3.687.429.151,04	2.280.232.698,52	
.Plant and machinery		614.594.942,05	395.817.337,20	218.777.604,85	225.641.793,63	
.Vehicles		23.008.179,84	9.928.693,46	13.079.486,38	6.238.477,90	
.Furniture and fittings		120.448.408,00	77.647.482,60	42.800.925,40	36.216.157,11	
.Other tangible assets		24.851.533,47	13.980.051,81	10.871.481,66	10.141.242,63	
.Tangible assets in progress		3.874.166.192,26	37.240.682,41	3.836.925.509,85	4.087.230.947,96	
FINANCIAL ASSETS	(D)	823.212.536,60	49.142.882,03	774.069.654,57	775.146.194,63	
.Loan receivables		15.151.429,69	2.365.482,03	12.785.947,66	14.058.698,41	
.Other receivables		4.076.806,91		4.076.806,91	3.880.596,22	
.Equity investments		803.984.300,00	46.777.400,00	757.206.900,00	757.206.900,00	
.Other Investments and securities						
UNREALIZED EXCHANGE LOSSES	(E)	-	-	-	-	
.Decrease of receivables						
.Increase of debt						
TOTAL I (A+B+C+D+E)		15.457.803.241,83	1.861.181.857,12	13.596.621.384,71	7.441.994.985,35	
C U R R E N T	INVENTORIES	(F)	10.095.094,15	1.647.902,96	8.447.191,19	9.969.678,61
	.Merchandise					
	.Raw materials and consumables		10.095.094,15	1.647.902,96	8.447.191,19	9.969.678,61
	.Products in process					
	.Intermediate and residual goods					
	.Finished goods					
	SHORT TERM RECEIVABLES	(G)	4.418.641.383,88	384.745.760,26	4.033.895.623,62	1.436.076.413,97
	.Supplier's receivables, prepaids		182.015,66	-	182.015,66	182.015,66
	.Accounts receivable		930.538.467,87	375.429.343,06	555.109.124,81	551.439.720,46
	.Staff		182.575,27	-	182.575,27	215.476,14
.Tax receivable		953.548.597,78	-	953.548.597,78	759.907.989,64	
.Shareholder's accounts		102.000.000,00	-	102.000.000,00	102.000.000,00	
.Other receivables		20.983.324,71	9.316.417,20	11.666.907,51	10.963.988,24	
.Pre-payments		2.411.206.402,59	-	2.411.206.402,59	11.367.223,83	
MARKETABLE SECURITIES	(H)	57.423.770,08	-	57.423.770,08	37.057.034,16	
UNREALIZED EXCHANGE LOSSES (Current items)	(I)	-	-	-	-	
TOTAL II (F+G+H+I)		4.486.160.248,11	386.393.663,22	4.099.766.584,89	1.483.103.126,74	
C A S H	CASH AND BANKS		1.385.478.205,55	-	1.385.478.205,55	1.320.617.854,14
	.Checks and equivalent		505.931,64	-	505.931,64	1.073.395,32
	.Banks		1.384.855.237,70	-	1.384.855.237,70	1.319.438.701,73
	.Petty cash		117.036,21	-	117.036,21	105.757,09
	TOTAL III		1.385.478.205,55	-	1.385.478.205,55	1.320.617.854,14
TOTAL ASSETS (I+II+III)		21.329.441.695,49	2.247.575.520,34	19.081.866.175,15	10.245.715.966,23	

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BALANCE SHEET - Liabilities and Stockholder's Equity

LIABILITIES		2.019	2.018
E Q U I T Y & L O N G	SHAREHOLDER'S EQUITY		
	.Capital	9.062.846.045,75	4.062.846.045,75
	minus: capital subscribed and not paid-in including paid up capital as follows:		
	.Capital and merger premium		
	.Revaluation difference		
	.Legal reserve		
	.Investment reserve	-	-
	.Other reserves		
	.Retained earnings	147.062.694,10	-
	.Non allocated income	-	-
.Net income of the year	76.756.576,81	147.062.694,10	
TOTAL OF EQUITY	(A)	9.286.665.316,66	4.209.908.739,85
T E R M	ASSIMILATED EQUITY	(B)	320.000.000,00
	.Investment subsidies		320.000.000,00
I A B L E	LONG TERM DEBT	(C)	5.527.624.696,99
	.Debenture bonds		3.800.000.000,00
L I A B I L I T I E S	.Other long term debt		1.727.624.696,99
	PROVISIONS FOR CONTINGENCIES AND LOSSES	(D)	316.576.066,79
L I A B I L I T I E S	.Provisions for contingencies		315.968.721,14
	.Provisions for losses		607.345,65
T E R M	UNREALIZED EXCHANGE GAINS	(E)	11.756.400,00
	.Increase of nonperforming assets		
E Q U I T Y	.Decrease of financing debts		11.756.400,00
	TOTAL I (A+B+C+D+E)		15.462.622.480,44
C U R R E N T	CURRENT LIABILITIES	(F)	2.092.764.291,46
	.Accounts payable and auxiliary accounts		433.946.748,01
	.Accounts payable; prepaids		159.504.865,20
	.Staff		46.550.530,53
	.Social security agencies		14.566.319,95
	.Tax payable		498.957.240,93
	.Shareholder's accounts		-
	.Other payables		908.691.420,40
	.Accruals and deferrals		30.547.166,44
	OTHER PROVISIONS FOR CONTINGENCIES	(G)	747.283,66
A B I L I T I E S	UNREALIZED EXCHANGE GAINS (Current items)	(H)	
	TOTAL II (F+G+H)		2.093.511.575,12
C A S H	BANK OVERDRAFT		
	.Discounted bills		-
	.Treasury loans		-
	.Bank loans and overdrafts		1.525.732.119,59
TOTAL III		1.525.732.119,59	
TOTAL LIABILITIES (I+II+III)		19.081.866.175,15	10.245.715.966,23

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Income statement

		TRANSACTIONS		TOTAL	
		2.019	2.018	2.019	20018
		1	2	3=1+2	4
O P E R A T I O N G	I OPERATING REVENUES				
	.Sale of goods (as found)				
	.Sale of goods and services	1.841.377.976,46	11.300.610,72	1.852.678.587,18	1.780.500.855,55
	.Net Sales	1.841.377.976,46	11.300.610,72	1.852.678.587,18	1.780.500.855,55
	.Changes in inventory			-	
	.Fixed assets produced by the company for itself			-	
	.Operating subsidies received			-	
	.Other operating revenues			-	
	.Operating recoveries; expense transfers	84.026.596,83	-	84.026.596,83	125.154.515,69
	TOTAL I	1.925.404.573,29	11.300.610,72	1.936.705.184,01	1.905.655.371,24
	II OPERATING EXPENSES	1.744.576.314,04	3.338.860,56	1.747.915.174,60	1.678.320.900,87
	.Purchase of goods sold			-	
	.Consumed purchase of raw materials and supplies	241.658.624,06	360.000,00	242.018.624,06	249.632.883,30
.Other external expenses	440.250.019,43	2.978.860,24	443.228.879,67	455.663.710,39	
.Taxes (except corporate taxes)	267.967.945,11	-	267.967.945,11	317.645.264,42	
.Payroll expenses	293.119.753,49	-	293.119.753,49	300.551.239,61	
.Other operating expenses			-		
.Operating allowances	1.959.511.781,21	0,32	501.579.972,27	354.827.803,15	
TOTAL II	1.744.576.314,04	3.338.860,56	1.747.915.174,60	1.678.320.900,87	
III OPERATING INCOME (I-II)	4.076.806,91	-	188.790.009,41	227.334.470,37	
F I N A N C I A L	IV FINANCIAL REVENUES	31.020.561,92		31.020.561,92	31.020.561,92
	.Revenues from equity shares & financial securities	3.086.646,00	-	3.086.646,00	6.710.100,00
	.Gain on exchange	1.563.300,00	-	1.563.300,00	557.275,00
	.Interests & other financial revenues	19.750.968,57	-	19.750.968,57	17.236.747,32
	.Financial recoveries; expense transfers	6.619.647,35	-	6.619.647,35	8.129.500,00
	TOTAL IV	31.020.561,92	-	31.020.561,92	32.633.622,32
	V FINANCIAL EXPENSES	111.791.899,93	-	111.791.899,93	91.829.996,38
	.Interest expenses	109.425.708,06	-	109.425.708,06	91.277.780,99
	.Loss on exchange	709,84	-	709,84	552.215,39
	.Other financial expenses	-	-	-	-
	.Financial allowances	2.365.482,03	-	2.365.482,03	-
	TOTAL V	111.791.899,93	-	111.791.899,93	91.829.996,38
	VI FINANCIAL INCOME (IV-V)	- 80.771.338,01	-	- 80.771.338,01	- 59.196.374,06
VII CURRENT INCOME (III+VI)	- 76.694.531,10	-	108.018.671,40	168.138.096,31	
N O N C U R R E N T	VIII NON CURRENT REVENUES	115.479.891,14	2.810,00	115.482.701,14	131.308.035,28
	.Proceeds on disposal of fixed assets	60.269.544,13	-	60.269.544,13	62.008.870,10
	.Received subsidies			-	
	.Recoveries of investment subsidies			-	
	.Other non current revenues	55.116.409,09	2.810,00	55.119.219,09	69.200.940,18
	.Non current recoveries; expense transfers	93.937,92	-	93.937,92	98.225,00
	TOTAL VIII	115.479.891,14	2.810,00	115.482.701,14	131.308.035,28
	IX NON CURRENT EXPENSES	90.053.347,79	9.964,43	90.063.312,22	85.147.305,21
	.Net book value of disposed assets	59.654.042,55	-	59.654.042,55	60.595.040,58
	.Granted subsidies			-	
	.Other non current expenses	30.399.305,24	9.964,43	30.409.269,67	24.552.264,63
	.Non current allowances			-	
	TOTAL IX	90.053.347,79	9.964,43	90.063.312,22	85.147.305,21
X NON CURRENT INCOME (VIII-IX)			25.419.388,92	46.160.730,07	
XI INCOME BEFORE CORPORATE TAXES (VII+X)			133.438.060,32	214.298.826,38	
XII CORPORATE INCOME TAXES			56.681.483,51	67.236.132,28	
XIII NET INCOME (XI-XII)			76.756.576,81	147.062.694,10	

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Management Balances Statement

		2.019	2.018
1		Sales of goods (as they are)	-
2	-	Resold purchases	-
I	=	GROSS PROFIT ON SALES AS IS	-
II	+	OUTPUT OF THE FINANCIAL YEAR : (3+4+5)	1.852.678.587,18
3		*Sales of goods and service products	1.852.678.587,18
4		* Change in product inventories	-
5		* Fixed assets raised by the company for itself	-
III	-	CONSUMPTION FOR THE BUSINESS YEAR : (6+7)	685.247.503,73
6		* Consumed purchases of materials and supplies	242.018.624,06
7		*Other external expenses	443.228.879,67
IV	=	ADDED VALUE (I + II - III)	1.167.431.083,45
8	+	Subsidies for operations	-
9	-	Taxes	267.967.945,11
10	-	Personnel charges	293.119.753,49
V	=	GROSS BALANCE OPERATIONS (SHORTAGE OF OPERATIONS)	606.343.384,85
11	+	Others operating incomes	-
12	-	Other operating expenses	-
13	+	operating excesses	84.026.596,83
14	-	Operating allowances	326.304.876,64
VI	=	NET BALANCE IN OPERATIONS (+ or -)	188.790.009,41
VII	+/-	FINANCIAL BALANCE	4.076.806,91
VIII	=	CURRENT BALANCE (+ or -)	108.018.671,40
IX	+/-	NON CURRENT BALANCE	25.419.388,92
15	-	Tax on balances	56.681.483,51
X	=	NET BALANCE OF THE FINANCIAL YEAR (+ or -)	76.756.576,81

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II. FUNDS FROM OPERATIONS - SELF-FINANCING

		2.019	2.018
1		Net Balance of the financial year:	-
		* Profit+	76.756.576,81
		* Loss -	-
2	+	Operating allowances	452.089.420,31
3	+	Financial allowances	-
4	+	Non current allowances	-
5	-	Operating excesses	51.136.812,14
6	-	Financial excesses	2.459.647,35
7	-	Non current excesses	98.225,00
8	-	Proceeds from disposed of fixed assets	60.269.544,13
9	+	Net value of depreciation of disposed of fixed assets	59.654.042,55
I	=	FUNDS FROM OPERATIONS	476.905.580,16
10	-	Profit distribution	-
II	=	SELF-FINANCING	476.905.580,16